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# Wireless Emergency Alerts and organisational response: Instructing and adjusting information in alerts

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1 **Wireless Emergency Alerts and Organizational Response: Instructing and Adjusting**

2 **Information in Alerts**

3 Short Title: Instructing & Adjusting Information in Alerts

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### Abstract

In the United States, alerting authorities are authorized by the Federal Emergency Management Agency (FEMA) to notify the public of imminent hazards and threats by sending Wireless Emergency Alerts (WEAs) through the Integrated Public Alert and Warning System (IPAWS). Although recent efforts have been made to examine historical WEA compliance with frameworks such as Mileti and Sorenson’s (1990) Warning Response Model, less attention has been paid to information included in WEAs that is not prescribed by message design frameworks from risk communication scholarship. This paper explores the presence of Situational Crisis Communication Theory’s (SCCT) instructing and adjusting information in terse mobile alerts. The authors conducted a content analysis of 4,777 WEAs sent between 2019 and 2022 to determine how often and in which contexts (i.e., hazard types, 90- or 360-character messages) these strategies are used. We find that the limited definition of adjusting information used in prior research (e.g., direction to mental health resources) is rarely included in WEAs. Additionally, we identify differences in use by message length (90- vs. 360-characters) and hazard type. We conclude that adjusting information in WEAs most frequently takes the form of organizational response information, thereby amending prior definitions of adjusting information to more closely align with the objectives and goals of warning message design.

*Keywords.* Alerts and warnings, risk communication, crisis communication, Situational Crisis Communication Theory

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58 **Wireless Emergency Alerts and Organizational Response: Instructing and Adjusting**  
59 **Information in Alerts**

60 In the United States, there are over 1,600 alerting authorities (AAs) authorized by the  
61 Federal Emergency Management Agency (FEMA) to issue alerts and warnings for imminent  
62 threats through the Integrated Public Alert and Warning System (IPAWS; FEMA, 2020). Since  
63 2012, AAs have had the capability to notify the public of imminent threats through IPAWS using  
64 Wireless Emergency Alerts (WEAs), which are short messages sent to mobile devices in at-risk  
65 areas using geotargeted broadcast technology (FEMA, 2020). When reading through these  
66 messages, those familiar with WEAs will recognize some hallmark terms of risk messaging:  
67 “take shelter now,” “mandatory evacuation,” “shelter in place,” etc. Closer inspection, though,  
68 shows other phrases exist in WEAs that are not prescribed by Mileti and Sorensen’s (1990)  
69 Warning Response Model (WRM), the pre-eminent framework for warning message design and  
70 evaluation (e.g., Kuligowski et al., 2023; Sutton et al., 2020). For example, residents in  
71 Garysburg, North Carolina, received a WEA from their county emergency management office  
72 stating: “There is a water main break [...] We have crews working to repair the problem” (Public  
73 Broadcasting Service Warning, Alert, & Response Network [PBS WARN], 2022), indicating  
74 that the local jurisdiction is actively responding to the event. Another sent to residents of Grundy  
75 County, Illinois, states “Grundy County Sheriff is issuing a law enforcement emergency due to  
76 an officer involved shooting” (PBS WARN, 2021b), strategically placing the sheriff as the  
77 issuing authority for the emergency. These details do not provide specifics about where exactly  
78 the incidents are, when they occurred, how severe they are, or what residents should do to protect  
79 themselves, which are commonly cited elements from the WRM. Instead, they draw attention to  
80 the fact that there is an ongoing official response to the hazard in question and describe efforts to

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81 address the hazard and its impacts—or what we define as “organizational response information.”  
82 We observe that organizational response information is present in WEAs but is not prescribed by  
83 the WRM. Several questions arise from these observations: why do AAs include this  
84 information? Are they attempting to reassure publics that the situation is under control? What are  
85 the effects of this information on warning outcomes? Are there conditional (i.e., hazard-specific)  
86 benefits of including it in WEAs? Before answering these questions, however, it is important to  
87 understand how frequently these contents are included in WEAs and the types of official  
88 responses they describe.

89         The main objective of this study is to document and quantify organizational response  
90 information in WEAs by drawing from theories of both risk and crisis communication to help  
91 conceptualize this information in alerts and warnings. Although risk and crisis communication  
92 theories generally have distinct approaches to studying communication pertaining to hazards and  
93 crises, each has produced theories to guide risk or crisis messaging and predict outcomes related  
94 to such messages. Some theories/frameworks share similar constructs: for example, Mileti and  
95 Sorensen's (1990) WRM and Coombs's (2007) Situational Crisis Communication Theory  
96 (SCCT) both recommend that officials provide protective action guidance, or “instructing  
97 information,” to help publics physically cope with and protect themselves from threats. Despite  
98 these similarities, the applications for these frameworks in extant literature are quite distinct. The  
99 WRM is oriented toward disaster risk messaging to facilitate protective actions, whereas SCCT  
100 takes a more organizationally focused approach to crisis response, with reputation as a primary  
101 outcome of interest. Thus, the application of recommendations from SCCT (namely, to provide  
102 “adjusting information” such as emotional coping advice or details of corrective actions to help  
103 receivers psychologically cope with the crisis) has not been extensively studied in the context of



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127 expanded in 2019 to include 360 characters (FEMA, 2020; National Weather Service, 2022).

128 This allows WEAs to shift from serving as alerts, which serve to attract attention and promote  
129 further information seeking, to warnings, which serve to provide details about the hazard and  
130 recommended protective actions (Bean et al., 2019). Thus, the addition of 270 more characters  
131 enables AAs to potentially make their messages more specific and to also include all the contents  
132 recommended in the WRM.

133         Within the disaster and risk communication research space, the WRM is the pre-eminent  
134 model informing the design of effective alerts and warnings for the purpose of motivating  
135 publics to take protective actions. The contents included in the WRM were initially identified by  
136 Mileti and Sorensen (1990) following a review of empirical studies on behavioral outcomes for  
137 disasters. They identified five key contents that, when included, increase the likelihood of timely  
138 and appropriate behavioral response by reducing the likelihood of additional information  
139 seeking, or milling (Mileti & Sorensen, 1990; Wood et al., 2018). These contents are (a) the  
140 name of the message source (i.e., who is sending the message, such as “Central City Sheriff”),  
141 (b) a description of the hazard and its expected impacts (such as “hazardous material spill:  
142 exposure to chemicals could cause difficulty breathing”), (c) guidance for protective actions  
143 (such as “take shelter in an interior room at the lowest point in the building”), (d) timing  
144 information, such as the time of hazard impact, when protective action should take place, and/or  
145 when the message expires, and (e) the location(s) affected by the hazard (i.e., “at the intersection  
146 of Main and 1<sup>st</sup>” or “near the Central Public Library”; Mileti & Sorensen, 1990; Mileti, 2018).

147         The WRM also offers guidelines for warning message *style*, that is, how an effective  
148 message should be composed. Warnings that are specific (i.e., providing details about the  
149 location and timing of the event), consistent (i.e., indicating the same hazard and the same

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150 actions as warnings issued in parallel over other channels), accurate (i.e., representing the  
151 conditions correctly, so that they correspond with what is occurring), certain (i.e., using language  
152 that is not hedging or containing likelihoods or probabilities), and clear (i.e., using language that  
153 is unambiguous and directive) lead to better message understanding, personalizing, believing,  
154 and ability to decide to act, preventing information seeking that delays a protective action  
155 response (Mileti & Sorensen, 1990; Wood et al., 2018). Alert and warning message contents and  
156 style have also been shown to improve message receivers' trust in the message, which positively  
157 affects behavioral intention (Burgeno & Joslyn, 2020; Weyrich et al., 2019). Additional research  
158 employing the WRM articulates the requisite order of contents for WEA messages (see Wood et  
159 al., 2015).

160         The WRM has been used to inform message design and evaluation for imminent threat  
161 hazards including wildfires (Kuligowski et al., 2023), earthquakes (Sutton et al., 2020, 2023),  
162 tornadoes (Sutton et al., 2021), tsunamis (Sutton et al., 2018), and snow squalls and dust storms  
163 (Fischer et al., 2023), as well as human-induced threats such as radiological and active shooter  
164 events (Wood et al., 2015). However, AAs are not bound by FEMA to specific messaging rules  
165 such as those articulated in the WRM. Furthermore, AAs can issue a WEA for nearly any threat,  
166 event, or public safety issue they deem relevant to their population at risk. Therefore, WEA  
167 contents and design differ by hazard and location, as well as AA practices and policies. Recent  
168 efforts have been made to examine how WEAs conform to the WRM contents overall (Olson et  
169 al., 2023) and to determine message completeness and language consistency for a single hazard  
170 type (e.g., Kuligowski et al., 2023). Recognizing that the WRM focuses solely on outcomes  
171 related to protective action response, the inclusion of content in WEAs that is *not* prescribed by  
172 the WRM (such as the recommended contents from SCCT) has yet to be investigated in this



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173 space. We now turn to frameworks from crisis communication scholarship to help contextualize  
174 such contents.

## 175 **Crisis Communication**

176 Theories and frameworks from risk communication such as the WRM center around  
177 “persuading individuals to take action to limit risk, whereas crisis communication focuses on  
178 responding to immediate public needs for information” in order to reduce uncertainty, thereby  
179 ensuring that stakeholders can understand and respond to the crisis (Veil et al., 2008, p. 28).  
180 Thus, theories and models of crisis communication typically focus on organizational outcomes  
181 such as reputation, or overall impressions of the organization’s favorability (Coombs, 2010).  
182 However, crises can come with additional or associated risks that require timely and effective  
183 messages to motivate protective action (Veil et al., 2008), introducing an element of public  
184 safety and related behavioral outcomes (e.g., protective action behavior) that are traditionally the  
185 focus of *warning* communication. Importantly, crisis communication and warning  
186 communication scholars alike have found that reputational factors, in addition to the message  
187 content and style elements identified in the WRM, can influence protective action behaviors in  
188 high-risk situations (DeYoung et al., 2019). From qualitative research with residents of Hawaii  
189 who received a false alert for an incoming intercontinental ballistic missile, DeYoung et al.  
190 (2019) found that many participants sought to confirm the alert with other sources due to lack of  
191 trust in the original message. Additionally, message receivers expressed decreased trust in the  
192 organization and increased concerns about the legitimacy of future messages, should another  
193 alert be issued (DeYoung et al., 2019).

194 One crisis communication theory that provides messaging recommendations for all types  
195 of organizations facing crises, including public safety organizations, is SCCT (Coombs, 2007).

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196 SCCT is a prescriptive framework that can guide crisis response by considering the amount of  
197 responsibility the public is likely to attribute to the responding organization during a crisis event  
198 (Fediuk et al., 2010). The theory includes response strategies for a variety of crises, including  
199 those where the organization is a victim of the crisis (e.g., natural disasters, rumors), accidents  
200 (e.g., technical errors), and intentional incidents (e.g., organizational misdeeds, human error;  
201 Coombs, 2007). SCCT states that the levels of responsibility attributed to an organization will  
202 depend on if the organization is a victim of the crisis—or suffers losses and was not responsible  
203 for causing the crisis—as well as its prior crisis history (i.e., past or recurring organizational  
204 misdeeds) and reputation (Ulmer et al., 2018). SCCT also argues that organizations can  
205 effectively influence stakeholder perceptions of a crisis and their attributions of responsibility by  
206 creating effective messages in response to the crisis.

207         Response message strategies should consider the level of organizational responsibility for  
208 the crisis and its prior crisis history. However, regardless of organizational responsibility or prior  
209 history, SCCT recommends that crisis communicators include a base response consisting of  
210 instructing and adjusting information to help the public cope physically and psychologically,  
211 respectively, as they manage their response and recovery (Coombs, 2007; Sturges, 1994; Zhang  
212 & Zhou, 2020). In other words, officials should address the primary informational needs of those  
213 at risk by providing information that tells people how to protect themselves (i.e., instructing  
214 information) and helps them to cope with the emotional stress and uncertainty of a crisis (i.e.,  
215 adjusting information). Importantly, Coombs (2007) explains that these types of information  
216 should be provided as soon as possible after a crisis occurs and *before* any reputation repair  
217 efforts, such as denying responsibility, attacking accusers, or apologizing. Providing “a complete  
218 overview of relevant instructing and adjusting information” during a crisis can reduce anxiety

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219 and uncertainty for message receivers and increase their trust in the source, thereby protecting  
220 reputation without engaging in explicit reputation repair efforts (Claeys et al., 2022, p. 360). By  
221 providing instructing and adjusting information as part of the initial organizational response,  
222 organizations demonstrate that they are actively helping victims of a crisis, which can help to  
223 minimize reputational damage for the organization (Coombs, 2015). Next, we describe  
224 instructing and adjusting information in greater detail.

### 225 ***Instructing Information***

226 Instructing information focuses on information directing people to physically protect  
227 themselves from a crisis (Coombs, 2015). This concept closely aligns with Mileti and Sorensen's  
228 (1990) definition of protective action guidance from the WRM and includes public safety-  
229 oriented calls to action (Coombs, 2015) such as "shelter in place," "avoid the area," or "leave  
230 now." Although instructing information should be provided as soon as possible during a crisis  
231 (Sturges, 1994), the SCCT literature lacks specific message design recommendations regarding  
232 the contents and style of instructing information beyond providing highly instructive information  
233 (Claeys et al., 2022) that directs physical response to a crisis, including descriptions of who  
234 could be affected, how to get to safety, and how to protect oneself (Page, 2020).

### 235 ***Adjusting Information***

236 Adjusting information focuses on information that can help people cope with the  
237 emotional stress and uncertainty of a crisis. According to Coombs (2007), "a crisis creates a need  
238 for information. The uncertainty of a crisis produces stress for stakeholders. To cope with this  
239 psychological stress, stakeholders need information about what had just happened" (p. 165).  
240 Adjusting information is important for psychological coping and stakeholder well-being, but

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241 some scholars have also indicated that it should be provided immediately *after*, rather than  
242 during, the crisis (Sturges, 1994; Page, 2020).

243 Adjusting information can take several forms such as expressions of concern, solidarity,  
244 and sympathy for victims of the crisis (Coombs, 2010); information about mental health  
245 resources available to victims and their family members (Liu et al., 2020); and details of  
246 corrective actions being taken by the organization (e.g., actions being taken to prevent a repeat of  
247 the event; Coombs, 2010; Page, 2020). Page (2020), however, expanded upon the definition of  
248 adjusting information, arguing that “providing an explanation of the causes and resolution of a  
249 crisis” (p. 3) can also serve as adjusting information. Page (2020) conducted a series of  
250 interviews evaluating the extent to which explanations and resolution affected public perceptions  
251 of organizational reputation for a fictitious company facing a reputational crisis. They found that  
252 interviewees preferred messages explaining what had happened during the crisis, with particular  
253 emphasis on how the crisis was resolved. This kind of adjusting information assured message  
254 receivers that they were safe and that the organization cared for their well-being (Page, 2020).  
255 Indeed, many crisis communication scholars have found that adjusting information that provides  
256 details about the organizational response or corrective actions can reduce psychological stress  
257 and uncertainty by assuring the public that the organization is in control of the situation and cares  
258 about their well-being, thereby protecting the organization’s reputation (Kim & Sung, 2014;  
259 Page, 2020; Sellnow et al., 1998; Zhang & Zhou, 2020).

260 However, SCCT prescribes strategies for responding to crises broadly, as it was  
261 developed for crisis response strategies, not alert and warning communication. Importantly, the  
262 character limitations for WEAs may prevent the inclusion of detailed descriptions of corrective  
263 actions and other forms of adjusting information. In fact, results from a study assessing the

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264 inclusion and use of instructing and adjusting information in government Twitter, Instagram,  
265 Facebook, and official website posts found that only 26.5% of posts included information about  
266 organizational efforts to minimize harm (i.e., corrective actions; Liu et al., 2020). Although this  
267 study coded corrective actions separately from adjusting information, these contents do fit the  
268 definition of adjusting information provided by Coombs (2010) and Page (2020). This  
269 information was less likely to appear on Twitter, which limits messages to 280 characters, in  
270 comparison with channels that do not place limitations on content length such as Facebook (Liu  
271 et al., 2020).

272 Furthermore, crisis communication scholarship, such as SCCT, emphasizes the  
273 importance of instructing information for messages shared with victims during the crisis,  
274 especially “during health crises, product recalls, natural disasters, and other events that threaten  
275 public safety and well-being” (Kim et al., 2011, p. 185). However, the nature of the hazard  
276 (including whether there are victims) and level of human intervention required to resolve the  
277 hazard (e.g., officers needing to apprehend a suspect) may result in varied use of adjusting  
278 information between different hazard types.

## 279 **Summary**

280 In summary, the WRM model prescribes the inclusion of five contents: source, hazard,  
281 location, guidance, and time. The inclusion of organizational response information, which we  
282 argue is a form of adjusting information, does not align with the WRM. Although instructing  
283 information is similar to protective action guidance found in the WRM, there is no equivalent for  
284 adjusting information in the existing WRM framework. We have observed both instructing and  
285 adjusting information (namely, organizational response information) in previously sent WEAs  
286 (see PBS WARN 2021b, 2022); however, it remains unknown how frequently this content is

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287 included, whether these contents are more prevalent in longer or shorter WEAs, and whether  
288 their inclusion differs by hazard type. Given the dearth of research on the use of crisis  
289 communication strategies in alert and warning messages, we pose the following research  
290 questions:

291 RQ1: How frequently is instructing information and adjusting information included in  
292 WEAs?

293 RQ2: What types of adjusting information are included in WEAs?

294 RQ3: How does instructing and adjusting information inclusion differ by WEA  
295 length (90 or 360 characters)?

296 RQ4: How does instructing and adjusting information use differ by hazard type?

## 297 **Methods**

298 We conducted a quantitative content analysis of 4,777 WEAs obtained from FEMA-  
299 IPAWS sent between 2019 and 2022. WEAs were manually coded for completeness (i.e.,  
300 inclusion of the five contents identified in the WRM; where content on guidance is equivalent to  
301 instructing information), their inclusion of adjusting information (including organizational  
302 response information), and hazard type. Descriptive analyses and/or chi-square tests were  
303 conducted to illustrate differences in use of instructing and adjusting information between 90-  
304 and 360-character messages and between WEAs for various hazard types.

## 305 **Sample**

306 The sampling frame for this study includes the historical record of WEAs sent by state,  
307 local, tribal, and territorial AAs from 2012 to 2022 ( $n = 7,645$ ). For this analysis, we narrowed  
308 this sample to include WEAs sent between December 18, 2019, and April 13, 2022 ( $n = 6,252$ ).  
309 The start of this timeframe coincides with the introduction of 360-character WEAs. We do not

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310 include messages from federal sources such as the National Weather Service or the National  
311 Center for Missing and Exploited Children. Additionally, duplicate messages (i.e., identical  
312 messages sent as both 90- and 360-character WEAs,  $n = 1,104$ ) and post-alert or cancellation  
313 messages ( $n = 445$ ) were excluded from the content analysis, yielding a sample of 4,777  
314 messages. Only the content of the messages themselves was coded; any information linked  
315 through URLs was not included in the analysis.

### 316 ***Coding Scheme***

317 All WEAs in the sample were coded for completeness (i.e., containing source, hazard,  
318 location, protective action guidance/instructing information, and time information; Mileti &  
319 Sorensen, 1990). WEAs were also coded for presence or absence of content that represented  
320 adjusting information. Adjusting information was defined as information related to psychological  
321 coping advice or resources (Liu et al., 2020) and/or details of official organizational response  
322 efforts. Inclusion of adjusting information as psychological coping advice was indicated by  
323 content directing readers to mental health resources. Inclusion of organizational response  
324 information was indicated by language that described official actions to directly address the  
325 hazard or hazard impacts in question before, during, or after the initial event. Our coding criteria  
326 are detailed in the following paragraphs and summarized in Table 1 with italics added to  
327 emphasize contents that qualified messages for inclusion.

328 **Table 1**

329 *Examples of Adjusting Information Coding Criteria.*

Decision	Example message	Explanation
	<i>Spokane County Fire District 4 is keeping Level 2 evacuations in place for the Nelson Creek Fire. Residents from East Bridges S to E Nelson Rd and N Madison East to N Jackson Rd should still stay prepared and monitor your phones.</i>	This message positions the fire district as making an official decision regarding evacuation status. This action aims to mitigate the wildfire threat.
Included	<i>Law enforcement is in the area along Hwy 71 between County Roads Y and Z looking for a suspected armed suspect. Stay inside and lock doors. Remove Keys from outside vehicles. Call 911 if you observe anyone suspicious.</i>	This message includes detail that law enforcement personnel are actively looking for the suspect.
	<i>Northampton Public Works is currently working to repair a watermain break in your area</i>	This message demonstrates a strategic choice in language to depict Public Works as actively working to repair an issue.
Excluded	Santa Maria PD <i>Requesting</i> resident shelter in place at this time due to police activity.	This message positions Santa Maria PD as the source of a request to shelter in place, but “requesting” does not hold the same legal significance as terms like “issuing” or “ordering.”
	<i>The water system in Avon has been repaired. Boil water for human use until 6.14.21 @ 3 PM.</i>	This message does not identify who repaired the water system, and the reader cannot assume that an official source is responsible.

330

331 The coding scheme was developed via inductive content analysis. We extracted and  
 332 recorded language used to describe organizational response efforts to build a lexicon of response  
 333 types (e.g., issuing, working, ordering, etc.). From this lexicon, two main categories of response  
 334 emerged: *actions*, that is, organizational physical response activities, and *orders*, or enforceable



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335 statements designed to initiate public response. We then identified content describing an  
336 organization's active response to a named hazardous event as a form of adjusting information.  
337 For example: "crews have restored services" following a water main break points to (a) an  
338 organization ("crews") and (b) physical response ("restored services") to manage and/or resolve  
339 a hazard during or following the hazard event. Therefore, the passive version (e.g., "service has  
340 been restored") would not be coded as adjusting information, as the role of an organization in  
341 reaching that resolution is unclear.

342         Second, we include actions such as "issuing," "advising," and "warning" as  
343 organizational response information when the organization is positioned as "doing" the action  
344 (e.g., "The Shasta County Sheriff's Office has issued an evacuation warning due to the Fawn  
345 fire"; PBS WARN, 2021a). These messages reflect strategic choices in phrasing to identify who  
346 is responsible for a warning and position the organization as playing a direct role in addressing a  
347 hazard or attempting to mitigate hazard impacts but do not clearly direct individuals to take a  
348 specific protective action. By identifying themselves as the source of an evacuation, order, or  
349 warning, organizations demonstrate that they are exercising due diligence to warn of an  
350 impending threat and potentially fulfill legal obligations to provide timely warnings and effective  
351 protective guidance. However, terms such as "urging," "asking," "reporting," and "reminding"  
352 were not included in our conceptualization of organizational response information, as such  
353 phrasing primarily serves to identify the source of the advisory and does not hold the same legal  
354 implication as terms like "ordering" or "issuing."

355         Additionally, inclusion of organizational response information was coded only when  
356 response activities were distinct from the hazard itself. For example, several law enforcement-  
357 related hazards such as "police activity" imply official action to address some hazard (e.g.,

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358 “Avoid area at and near Southlake Mall on US 30 - Police Activity”; PBS WARN, 2021c). This  
359 statement implies an official response to some hazard; however, if the hazard was not explicitly  
360 named in the message, these WEAs were not coded as including organizational response  
361 information because “police activity” is presumed to be the hazard. Another example is a 90-  
362 character WEA that states “Xcel will be conducting rolling blackouts” (PBS WARN, 2021d).  
363 The 360-character version of this message specifies that the blackouts were intentional to  
364 mitigate threats from a nearby wildfire, but without that knowledge the blackouts *are* the hazard  
365 instead of a *response* to address or mitigate the hazard.

366 Three other pieces of information were considered in this analysis: inclusion of  
367 instructing information or guidance, message length, and hazard type. Instructing information or  
368 guidance was coded as present when WEAs contained explicit instruction to receivers to take  
369 action in response to the hazard (e.g., “take shelter,” “check local media,” “call 9-1-1 if  
370 spotted”). Message length (90- or 360-characters) was included in the dataset as metadata for  
371 each WEA; hazard type was coded manually to align with categories from Sutton et al. (2023;  
372 see Table 2).

373 **Table 2**

374 *List of Hazard Categories and Sub-Categories Adapted from Sutton et al. (2023).*

<b>Hazard Category</b>	<b>Hazards</b>		
<b>Atmospheric</b>	Blizzard	Dust storm	Extreme cold
	Extreme heat	Flash flood	Fog
	Hail	Heavy rain	Heavy snow
	High wind	Hurricane/tropical storm/tropical cyclone	Ice
	Severe thunderstorm	Snow squall	Storm surge
	Tornado	Tsunami	Winter storm
<b>Geophysical</b>	Avalanche	Earthquake	Landslide
	Mud/debris flow	Rock fall	Sinkhole
	Volcano		
<b>Law enforcement</b>	Active shooter	Bomb threat	Civil disturbance
	Hostage taking		
<b>Public health</b>	Air quality	Bio-hazard	Infectious disease/novel pandemic
<b>Public safety</b>	Blackout/brownout	Water service disruption	911 telephone outage
<b>Technological</b>	Bridge collapse	Building collapse	Building fire
	Chemical release	Dam/levee failure	Explosion
	Hazardous materials release	Industrial plant fire	Radiological release/accident
	Toxic fumes		
<b>Wildfire</b>			

375

376 ***Coding Process***

377 Contents were manually coded using Excel spreadsheets. Each message was read as a  
 378 single unit of observation. The WRM contents and adjusting and instructing information were  
 379 coded dichotomously as present or absent in each message. Intercoder reliability for protective

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380 action guidance (i.e., instructing information) was performed by the first author and a research  
381 assistant on the entire WEA dataset provided by FEMA ( $n = 7,645$ ). We used 300 messages that  
382 were randomly selected for intercoder reliability (Lombard et al., 2005), including 50 messages  
383 used for pilot coding (Neuendorf, 2017). Reliability was calculated using ReCal2 (Freelon, 2013)  
384 and was high ( $\alpha = .96$ ); the research assistant coded the remainder of the sample.

385 Intercoder reliability for adjusting information was performed later in a separate process,  
386 looking solely at messages sent between 2019 and 2022 ( $n = 4,777$ ), but followed a similar  
387 procedure. The first and second authors first reviewed and refined the inclusion and exclusion  
388 criteria for organizational response information before conducting two rounds of pilot coding  
389 with 50 messages each. Agreement was satisfactory after the second round of pilot coding. The  
390 coders proceeded to code 300 messages (Lombard et al., 2002), including the 50 messages from  
391 the second round of pilot coding; Neuendorf, 2017) and reached high reliability ( $\alpha = .96$ )  
392 calculated using ReCal2 (Freelon, 2013). The first author coded the remainder of the sample,  
393 referring to the second coder for a second opinion when necessary.

#### 394 ***Data Analysis***

395 Descriptive statistics were used to identify differences in the inclusion of instructing and  
396 adjusting information, between 90- and 360-character messages, and between hazard categories.  
397 We conducted additional chi-square tests to determine if differences in use were statistically  
398 significant.

#### 399 **Results**

##### 400 ***Use and Types of Adjusting Information***

401 Instructing information was included in 72.2% of WEAs ( $n = 3,450$ ). Adjusting  
402 information was included in 13.7% ( $n = 656$ ) of WEAs. Additionally, 8.8% of the sample ( $n =$

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419) included both instructing and adjusting information. Three categories of adjusting information were included: mental health resources, official orders, and official actions. The first category, mental health resources, includes the conceptualization of adjusting information as emotional coping and mental health resource information (e.g., Liu et al., 2020), and was observed in 0.1% of the sample ( $n = 4$ ). The content of these four messages was nearly identical and were all sent by the same AA for the same hazard.

The second and third categories represent two forms of organizational response efforts: orders and actions. Language that described an official organization as issuing an order or advisory was observed in 9.0% ( $n = 432$ ) of WEAs. Language that described an official organization's physical response to the hazard was observed in 4.6% ( $n = 221$ ) of WEAs. One message in our sample included details of both an organizational order and action. Examples of messages from each of these three categories are provided in Table 3.

**Table 3**

*Categories of Adjusting Information and Example Messages*

Type	Example
Emotional coping	Dealing with challenging emotions or situations in these times? Reach out, you're not alone! <i>Call our 24hr @ 915-779-1800 or go to <a href="https://www.emergencehealthnetwork.org">emergencehealthnetwork.org</a></i>
Organizational order	<i>UCPD ordering a shelter in place for those within a 1/2 mile of 1589 South Garnet Mine Road due to active shooter. If you are not in the area do not return to your home.</i>
Organizational action	<i>City of Centerville is repairing a water main. Residents boil water until further notice.</i>

417

***Differences by Message Length***

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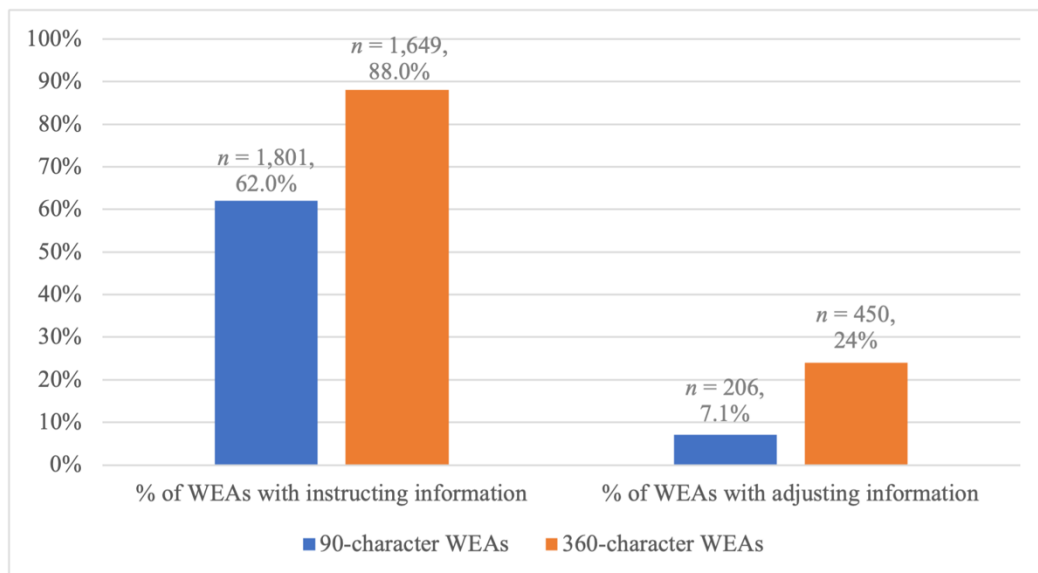
419 Of the total sample ( $N = 4,777$ ), 60.8% ( $n = 2,904$ ) were 90-character WEAs and 39.2%  
420 ( $n = 1,873$ ) were 360-character WEAs. Instructing information was included in 62.0% ( $n =$   
421 1,801) of 90-character messages and 88.0% ( $n = 1,649$ ) of 360-character messages. This  
422 difference was significant ( $\chi^2 (1) = 384.329, p < .001, \phi = .284$ ), with 360-character messages  
423 being more likely to include instructing information.

424 Adjusting information was observed in 7.1% ( $n = 206$ ) of 90-character messages and  
425 24.0% ( $n = 450$ ) of 360-character messages. There was a significant difference for inclusion of  
426 adjusting information between 90- and 360-character messages ( $\chi^2 (1) = 275.548, p < .001, \phi =$   
427 .240), whereby 360-character messages were more likely to include adjusting information.

428 Results are summarized in Figure 1

### 429 **Figure 1**

430 *Frequencies and Percentages for Inclusion of Instructing and Adjusting Information of 90- and*  
431 *360-character WEAs*



432

433 *Differences by Hazard Type*

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434 Next, we assessed differences in inclusion of instructing and adjusting information  
 435 between WEAs sent for different hazards. We find that public safety WEAs most frequently  
 436 included instructing information ( $n = 537$ , 80.3%), followed by technological ( $n = 158$ , 80.2%),  
 437 and public health ( $n = 693$ , 80.1%) WEAs. Wildfire ( $n = 1,005$ , 63.2%) and other/unknown ( $n =$   
 438  $48$ , 62.3%) WEAs included instructing information less frequently. Results are summarized in  
 439 Table 4.

440 **Table 4**

441 *Inclusion of Instructing Information by Hazard Type*

Hazard Type	WEAs with Instructing Information	Total $n$ for Hazard Type	% of WEAs with Instructing Information
Atmospheric	382	494	77.3
Geophysical	23	34	67.6
Law enforcement	604	850	71.1
Other/unknown <sup>a</sup>	48	77	62.3
Public health	693	865	80.1
Public safety	537	669	80.3
Technological	158	197	80.2
Wildfire	1,005	1,591	63.2

442 *Note.* Percentages reflect the percent of messages that contain instructing information within  
 443 each hazard category.

444 <sup>a</sup>Other/unknown includes messages for which the hazard was not named or could not be  
 445 determined, and messages that shared information for hazards that did not fit within categories in  
 446 the Warning Lexicon (e.g., general preparedness messages, polling location closures, etc.; Sutton  
 447 et al., 2023).

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448 Inclusion of adjusting information was highest in law enforcement ( $n = 214$ , 25.2%)  
 449 WEAs, followed by other/unknown ( $n = 11$ , 14.3%), technological ( $n = 26$ , 13.2%), and public  
 450 safety ( $n = 82$ , 12.3%) WEAs. Public health WEAs ( $n = 85$ , 9.8%) included adjusting  
 451 information least frequently. Results are summarized in Table 5.

452 **Table 5**

453 Inclusion of Adjusting Information by Hazard Type

Hazard Type	WEAs with Adjusting Information	Total $n$ for Hazard Type	% of WEAs with Adjusting Information
Atmospheric	55	494	11.1
Geophysical	4	34	11.8
Law enforcement	214	850	25.2
Other/unknown <sup>a</sup>	11	77	14.3
Public health	85	865	9.8
Public safety	82	669	12.3
Technological	26	197	13.2
Wildfire	179	1,591	11.3

454 *Note.* Percentages reflect the percent of messages that contain adjusting information within each  
 455 hazard category.

456 <sup>a</sup>Other/unknown includes messages for which the hazard was not named or could not be  
 457 determined, and messages that shared information for hazards that did not fit within categories in  
 458 the Warning Lexicon (e.g., general preparedness messages, polling location closures, etc.; Sutton  
 459 et al., 2023).

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## Discussion

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In this content analysis of 4,777 WEAs sent between 2019 and 2022, we find that approximately 72% of messages included protective action guidance, which, in this analysis, represents contents that reflect instructing information; this practice is supported by message design frameworks from both risk (WRM; Mileti and Sorensen, 1990) and crisis (SCCT; Coombs, 2007) communication scholarship. Additionally, 13.7% of WEAs included adjusting information—or information to help receivers psychologically cope. Although this practice is not recommended by the WRM, it is recommended by SCCT to help receivers psychologically cope with the crisis. Approximately 9% of WEAs included *both* instructing and adjusting information.

In response to RQ2, our analysis also identified three forms of adjusting information present in these WEAs: (a) providing mental health resources, (b) describing organizational actions in response to the hazard, and (c) describing organizational orders to mitigate threats associated with the hazard. The latter two represent what we call “organizational response information.” Thus, we expand the definition of adjusting information applied by Liu et al. (2020), which focused only on mental health resources and coping advice, and argue that information regarding organizational efforts to address the *current* crisis and reduce harm also functions as adjusting information. In doing so, we extend the work of Coombs (2007), Liu et al. (2020), and Page (2020) to determine how organizations include adjusting information in WEA messages. Future research may show that establishing that an organization is actively involved in hazard response at the start of the warning period may help to soothe the concerns of the public, “resolving [stressors the audience is experiencing and responding to] through strategic communication that ultimately maintains and builds credibility for the communicator or organization” (Veil et al., 2008, pp. 28–29). Indeed, crises inherently hold some degree of

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484 uncertainty, but explaining the corrective actions being taken to address the crisis can help to  
485 reduce psychological stress caused by this uncertainty (Sellnow et al., 1998).

486         Additionally, including organizational response information may serve to manage an  
487 organization's reputation. From an SCCT perspective, reputation threats stem from how the  
488 public views who is responsible for the crisis (Page, 2019). Organizations can communicate their  
489 response actions to help establish organizational "presence," such as actively detecting,  
490 monitoring, responding to, and communicating about an unfolding event (Helsloot &  
491 Groenendaal, 2017; Liu et al., 2020). Establishing presence can also help to avoid negative  
492 public perceptions of organizational credibility (Liu et al., 2020). This information helps to frame  
493 the responding organization as a competent responder and manager that engages in socially  
494 standardized rituals associated with leadership in times of crisis (Helsloot & Groenendaal, 2017).  
495 These principles have not yet been evaluated in the space of terse messages such as WEAs but  
496 may provide valuable insight as to how corrective actions typically associated with reputation  
497 management can affect risk communication outcomes.

498         In response to RQ3, our analysis also shows that the inclusion of both instructing and  
499 adjusting information was significantly higher in 360-character WEAs than in 90-character  
500 WEAs, indicating that AAs are taking advantage of the expanded character count to include  
501 additional detail in their messages about what their organizations are doing. However, the  
502 appropriateness and urgency of including this information in WEAs, which are intended to alert  
503 and warn publics of imminent threats, remains questionable.

504         The effects of adjusting information may be more influential for certain hazards,  
505 specifically those that are human-induced or require official intervention to resolve. In response  
506 to RQ4, our analysis shows that adjusting information was most frequently observed in law

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507 enforcement messages, in which officials were often described as actively responding to an  
508 ongoing threat. This information may be included to reassure receivers that officers are doing  
509 their jobs and the situation is being addressed. In some cases, such information may be viewed  
510 less as an assurance and more as a statement of power and control.

511         The benefits of adjusting information have been well-demonstrated in crisis  
512 communication literature (e.g., Claeys et al., 2022; Page, 2020); however, these studies use long-  
513 form risk messages for long-fuse threats as their stimuli, including some messages with visual  
514 components. These messages cannot be classified as terse messages for short-fuse imminent  
515 threats as WEAs are and are not received by the public in the same ways. Thus, until researchers  
516 can demonstrate the positive effects of including adjusting information in WEAs on terse  
517 messaging outcomes recommended by the WRM, including message understanding, believing,  
518 personalizing, and deciding (see Mileti & Sorensen, 1990; Wood et al., 2018), we suggest that  
519 AAs continue to adhere to warning messaging guidelines from the WRM, which have been  
520 empirically supported in a variety of hazard contexts (see Wood et al., 2015). This is especially  
521 important when AAs must choose which contents to include in character-constrained channels  
522 such as WEAs. Less than three-quarters of the messages analyzed in this study included  
523 protective action guidance, yet we know from prior work that excluding instructing information  
524 from WEAs can result in lower message understanding and self-efficacy (Sutton et al., 2021) and  
525 delayed protective actions (Wood et al., 2018).

### 526 ***Limitations and Future Research***

527         Given that extant alert and warning literature has not previously explored the presence of  
528 adjusting information in WEAs, there is a wealth of future research opportunities. We have  
529 defined and quantified the use and types of adjusting information in WEAs historically,

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530 including organizational response information; however, the results of this content analysis do  
531 not provide any explanation as to why AAs choose to include (or exclude) adjusting information  
532 in WEAs. It would be worthwhile to conduct interviews and/or focus groups with AAs to  
533 understand why they choose to include (or exclude) adjusting information. Perhaps some AAs  
534 have been trained as public information officers, thus aligning more with the goals of crisis  
535 communication to fill informational needs (Veil et al., 2008), rather than to alert and warn  
536 publics with an emphasis on protective action. Findings from such research could be used to  
537 inform AA training materials to ensure that appropriate contents are provided in WEAs.

538         Additionally, this study does not assess public responses to WEAs that include adjusting  
539 information, leaving us to wonder whether its inclusion affects protective action or  
540 organizational reputation outcomes. In the month following the content analysis study presented  
541 here, the research team conducted a public message testing experiment to assess the effect of  
542 organizational response information on outcomes related to the WRM and organizational  
543 reputation. Results showed no significant effects of including organizational response  
544 information on any measured outcomes across five hazards (Sutton, 2023). Future work will  
545 investigate how the type of hazard (e.g., natural hazards versus human-induced) affects public  
546 perceptions of adjusting information contained in WEAs.

547         Lastly, this study identified different forms of adjusting information but did not assess  
548 forms of instructing information in WEAs. Future studies should investigate the different forms  
549 of protective action guidance in terms of types of recommended actions (e.g., “evacuate now” vs.  
550 “check local media”) and how explicit versus implied those guidance instructions are (e.g.,  
551 providing a link vs. “Check for updates here:”). Additionally, some of the components of the

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552 WRM could be used to assess the level of detail used to describe instructing information (e.g., if  
553 instructions to evacuate include the location and time at which to evacuate).

## 554 **Conclusion**

555 This study represents a crucial step toward understanding how principles of crisis  
556 communication are used in the context of alerts and warnings for imminent threats, drawing from  
557 our present knowledge of the use of instructing and adjusting information during crises. We find  
558 that adjusting information in WEAs typically takes the form of organizational response  
559 information detailing official efforts to address or mitigate threats to public safety; however, this  
560 information was included in only 13.7% of WEAs in our sample. Adjusting information was  
561 most frequently found in law enforcement messages and was significantly more likely to be  
562 included in 360-character WEAs compared to 90-character WEAs, indicating that AAs are  
563 taking advantage of less restrictive space limitations to include additional detail about hazard  
564 incidents. Instructing information, which is recommended in both the WRM (Mileti & Sorensen,  
565 1990) and SCCT (Coombs, 2007), was present in the large majority of WEAs overall.

566 Crisis communication theory (e.g., Sellnow et al., 1998; Coombs, 2007; Page, 2020)  
567 suggests that adjusting information, including details of corrective actions or explanations of  
568 crisis resolution, can reduce uncertainty for message receivers, thereby reducing psychological  
569 stress and improving their perceptions of the responding organization. However, when  
570 considering the length limitations imposed on WEAs along with suggestions that adjusting  
571 information should be shared during recovery phases after a crisis and second to instructing  
572 information (Coombs, 2015), the appropriateness of including these details in WEAs remains  
573 questionable. Future work is required to determine whether any potential benefits of including

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574 adjusting information in WEAs warrant dedicating limited characters to that information and

575 whether this information is more important in specific hazard contexts.

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### Figure Legends

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**Figure 1.** Bar chart displaying the frequencies and percentages for inclusion of instructing and

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adjusting information of 90- and 360-character WEAs.